



- 1. Put the state's fiscal house in order and created a stable financial base upon which to grow our economy.
 - Presented executive budgets to the Legislature that reduced government spending by nearly \$1.5 billion while still protecting education, children, health care and public safety.
 - Cut more than \$350 million in administrative costs from government. (Trimmed cell phone use, car use, color copying, etc.)
 - Ordered all state departments to cut costs with outside vendors by at least 10 percent.
 - Recruited seven "Executives on Loan" from major Michigan corporations and placed them in seven state departments. Executives will bring best practices from the private sector to help streamline government and do
 - what Michigan's best businesses do: improve services without increasing spending. These executives dedicate their time and resources to projects for a six month period.
 - Between 2000 and 2004, state invested nearly \$200 million in life sciences and other high-tech projects. This has led to creation of more than 90 high-tech life sciences companies over the past four years.
 - Today the life sciences are a \$4.8 billion industry in Michigan.
 - More than 540 companies, nearly 32,000 life science professionals.
 - Advanced automotive technologies
 - o Already have more than 1,000 Michigan companies.
 - Homeland Security
 - More than 100 Michigan companies developing security technologies.
 - **Manufacturing:** From January 2004 August 2004, the Governor has announced the creation and retention of more than 11,321 manufacturing jobs. The jobs were a result of MEGA tax credits offered through the MEDC. The projects will lead to nearly \$811 million in new manufacturing investment.
 - Automotive R & D: Michigan remains the global leader in automotive R & D and continues to attract automotive technical/engineering/R&D investment to the state. Since January 2004, the MEGA program has helped Michigan win eight major automotive R & D/engineering facilities





and expansions: General Dynamics Land Systems, Mitsubishi Heavy Industries, Infineon Technologies, JATCO USA, TG North America (Toyota Gosei), RL Polk Technologies, MSC Walbridge Coatings and INCAT Systems. These projects will create 1,992 jobs and spur \$63 million in private investment.

Michigan Remains the National Business Expansion Leader:

Michigan has continued its number one position as the state with the most new business corporate expansions and facilities in the nation over the past seven years, according to the February 2004 issue of *Site Selection* magazine.

Between 1997 and 2003, Michigan welcomed a total of 10,229 major new developments, including 448 in 2003. Michigan is the first state to break the 10,000-project mark since the business publication began gathering the data, and is more than 2,600 projects ahead of California, its nearest competitor. In the same issue, *Site Selection* named Traverse City as the top small town for business growth for the second year in a row. Detroit finished third in the metro category, following Chicago and New York.

Michigan: Emerging Small Tech Leader:

In March 2003, *Small Times* magazine named Michigan eighth in the U.S. for the development of micro and nanotechnology, continuing the state's advancement in the race to become the nation's center for the small tech industry. Michigan's position in the annual small tech "Hot Spots" rankings is a step forward from last year's ninth place finish.

In June, 2004, the Governor Announced the 2004 Michigan Technology Tri-Corridor Proposal Selections - \$24 Million in Funding 22 applicants - from Michigan research universities to entrepreneurs with new companies and innovative ideas - were selected to share in about \$24 million in funding to spur the development of Michigan's Technology Tri-Corridor. The funding will advance basic and applied research in the state's growing life sciences industry, and support commercialization in the life sciences, homeland security and advanced automotive technology sectors that give the Tri-Corridor its name.

This year's awards are notable as being the first to include funding in all three categories.

Major MEGA Projects

In February, Global Engine Manufacturing Alliance (GEMA) decided to bring a second automotive engine manufacturing facility to Dundee. Assistance from



MEDC helped convince the company to choose Dundee for the expansion which is expected to create 842 jobs directly and indirectly over the next 20 years and generate \$323 million in private investment.

In March, **GM** announced a plan to invest \$299 million in an upgrade of production facilities at the **Warren Transmission** plant to accommodate the manufacture of a new six-speed front wheel drive transmission. The project is expected to retain a total of 2,241 Michigan jobs, including at least 518 jobs at the Warren facility.

In May 2004, **Kellogg Company** decided to move its U.S. Snacks business unit from Elmhurst, Illinois to Battle Creek, resulting in the addition of 300 Michigan jobs.

A Single Business Tax credit offered by the MEDC worth approximately \$3.7 million over the next five years, combined with local assistance and the prospect of an Agricultural Renaissance Zone, made up the incentive package offered to encourage Kellogg to bring the headquarters and jobs to Battle Creek.

In July and August, leading office furniture manufacturers **Haworth** and **Steelcase** announced major expansions:

- **Haworth, Inc.** will consolidate four out-of-state manufacturing and distribution operations to existing facilities in Holland, Allegan and Big Rapids as a result of assistance provided by MEDC. The \$42.7 million project also includes a major reconstruction of Haworth's 25-year-old world headquarters in Holland, and is expected to result in over 2,000 new Michigan jobs, including 1,000 jobs directly by the company.
- **Steelcase Inc.** has chosen to consolidate its wood plant operations in Michigan over competing sites due to an SBT credit valued at more than \$2.4 million. The company plans to invest \$3.4 million to transfer operations from North Carolina and Indiana facilities to its existing wood plant in Grand Rapids. The project is expected to create 700 new jobs including 350 directly by the company.
 - Created the new Department of Labor and Economic Growth to focus on job development and business attraction.
 - Governor's plan extended more than \$168 million in additional, temporary unemployment benefits to working families needing assistance.
 - Spearheaded a national "Manufacturing Matters" initiative to develop strategies for preserving and creating critical manufacturing jobs in Michigan. Last fall, Granholm wrote to her fellow governors in



manufacturing states and asked them to convene a manufacturing summit, as she did, to identify issues that can strengthen the manufacturing sector that has lost 2.8 million jobs since 2001. Governor Granholm asked Congress and the Bush Administration for changes for changes in federal law and policy that will create a better business environment to improve the competitiveness of the manufacturing sector which provides some of the highest paying jobs in America.

- Created the MiTAPS program which is Michigan's new online permitting
 program that cuts red tape and helps Michigan businesses process and
 receive state permits in record time. The Michigan Timely Application &
 Permit Service (MiTAPS) is a web-based, one-stop shop open 24 hours a
 day, seven days a week for businesses to apply for a host of permits from
 State agencies.
- Introduced a "Preserve First" plan deferring capacity improvement and new road projects in favor of an increased focus on preservation. Under the first year of Preserve First (2003), MDOT improved, rehabilitated or reconstructed more than 2,000 miles of Michigan roadway and moved more than \$180 million in road preservation projects forward. An additional \$432 million in road and bridge preservation work will supplement the Preserve First over the next four years, beginning with the 2004 program.
- Nurtured the agreement for Detroit Area Regional Transportation Authority, and defended DARTA's right to exist. Continue to support DARTA's intentions for coordination of services, developing regional plans, and hiring of CEO.
- Brought hope and real assistance to distressed communities by providing leadership through the Governor's Office and state departments, which stood with communities such as Benton Harbor, Highland Park, Flint and Saginaw, sending the message "we will not give up on you, or leave you behind."

• Preserve Existing Infrastructure (Fix-it-First, Fix-it-Right)

Goal: Increase emphasis on preserving Michigan existing roads.

Michigan's roads are what keep our economy moving. The Granholm administration has shown commitment to maintaining and protecting the investments we have made in our road system. A gubernatorial mandate created the Preserve First initiative during the early days of the



Governor's tenure. As a result the Michigan Department of Transportation (MDOT) deferred a number of capacity increase and new road project phases in favor of advancing preservation work in 2003. MDOT remains committed to the completion of these previously funded projects. Preserve First will improve the condition of our roads and bridges and protect the investments of Michigan taxpayers. In fiscal year 2003, approximately \$180 million in road and bridge preservation projects were accelerated. Preserve First will help ensure continued progress and success in reaching the department's road and bridge goals of 95% good on the freeway system and 85% good on the non-freeway system by 2007/2008.

• Sustain Preservation of Surface Transportation

Goal: Increase Michigan's share of federal transportation spending.

The Granholm administration will insure that the state has sufficient funds set aside for federal matching fund programs to maximize federal return of transportation dollars. Increasing Federal funding for Highways and Transit has a positive impact on the state's economic vitality. It is estimated that twenty new jobs are created for every million dollars of transportation investment, and for everv dollar transportation, there is a \$6 dollar spin off in additional economic activity. The goal of this initiative is to increase Michigan's share of federal transportation spending. Michigan is currently a "donor state" – sending more money to Washington in federal gas taxes than is returned to us for transportation projects/programs. Michigan requests a 95% return of federal dollars sent to Washington for both highways and transit. This would allow MDOT to achieve the desired outcomes of expanding mobility while preserving existing infrastructure. Already, this initiative has attained several goals:

- \$50 to \$200 million increase in annual federal funding for transportation to Michigan.
- Between 1,000 and 4,000 jobs created annually as a result of the increase.
- MDOT preservation goals attained on schedule:
 - $\circ~95\%$ good freeway pavements and 85% good non-freeway pavements by 2007
 - $\circ~95\%$ good freeway bridges and 85% good non-freeway bridges by 2008





• Create the Detroit Area Regional Transportation Authority (DARTA)

Goal: Continue to provide support to DARTA.

Governor Granholm, the Mayor of Detroit, the Macomb County Board of Commissioners Chairperson, the Oakland County Executive, and the Wayne County Executive agreed in May of 2003 to use existing laws to begin solving Southeast Michigan's long-term regional transportation problem. Together they formed the Detroit Area Regional Transportation Authority (DARTA). DARTA will allow more coordinated and therefore effective management of transportation issues and plans for the southeastern/Metro Detroit area. DARTA will have the power and authority to plan, design, and coordinate the operation of an effective and efficient regional public transportation system in the southeast Michigan region. The creation of a centralized regional authority will efficiently direct transportation efforts. This consolidation of multiple planning efforts will reduce duplication and waste inherent in the current system. Under DARTA, MDOT will assist DARTA and transit systems across the state and evaluate their system's performance against existing indicators. MDOT will also encourage DARTA and transit systems across the state to develop individual performance improvement goals and plans.

- Created a Cool City Toolbox. This toolbox aggregated over \$111 million in grants, loans and programs so that neighborhoods can access tools for neighborhood revitalization. 20 projects were designated as Cool City Pilot projects and given priority access to the toolbox and expedited action on the grants, loans and programs.
- The Department of Labor and Economic Growth developed the Cool Cities Initiative to create hot jobs in cool cities throughout Michigan. The Initiative works to attract and encourage people especially young people to live, work and play in the cities we are working hard to create.
- The Land Use Leadership Council recommended the implementation of a pilot employer assisted housing program to encourage employees and students to live where they work. Michigan State Housing Development Authority announced a pilot program creating a partnership with Sparrow Hospital and the Preferred Health Plan to offer an employee benefit of \$2,500 matched by MSHDA's \$2,500 for employees who relocate in close proximity to where they work.



The Department of Labor and Economic growth is working to support innovation, entrepreneurship and commercialization in Michigan. The Michigan Economic Development Corporation announced the creation of the Michigan Technology Tri-Corridor SBIR Emerging Small Business Fund in February which invests \$1.0 million in matching funds toward Phase I Small Business Innovation Research (SBIR) awards that will leverage an additional \$25.0 million in federal research and development dollars to Michigan Companies.

• Create Regional Skill Alliances (MiRSAs)

Goal: Assist local areas in developing industry-based partnerships that will promote the economic health and welfare of area businesses and workers.

In the last century, businesses came to Michigan looking for strong backs. Today, they also need strong minds ready for continuous learning. To fill this need, the Granholm administration will completely re-engineer workforce training in Michigan. The Granholm administration will ensure that all job-seekers – whether they're just entering the workforce or looking for a new line of work - will be trained to do the work that employers need now. The Department of Labor & Economic Growth (DLEG) is working to create Michigan's Regional Skills Alliances (MiRSAs) to find practical solutions to labor issues. Employers in the 21st century face a number of human resource problems such as replacing an aging workforce, finding entry-level workers with the required skills and knowledge and providing training to their current workers. Workers also face similar problems, having to continually acquire and maintain the skills desired by employers. Every person in the labor force needs to have accurate and relevant information in order to make good decisions on training choices and job opportunities.

The MiRSAs are locally managed partnerships formed to address workforce issues affecting firms operating in the same industry and in a distinct geographic area. Applications for the MiRSAs were available as of June 2004 and the MiRSAs will be designated by September 2004. Among the challenges the MiRSAs set out to resolve are worker shortages, skill shortages, training mismatches, employee recruitment and retention, and organizational design. The MiRSAs are implemented with the overall goal of providing Michigan employers with a highly skilled workforce and citizens with careers that offer good opportunity. MiRSAs are a "win-win" for employers, workers, and our communities.



• Grow Our Cool Cities

Goal: Promote vibrant neighborhoods where you can live, work and play.

The Governor's Cool Cities initiative is committed to the growth and revitalization of our communities. The initiative works to strengthen our communities so they will attract jobs and people, especially young people with the skills businesses are looking to recruit. In June 2004, the

Governor furthered her commitment to the Cool Cities initiative by issuing \$100,000 catalyst grants to 20 Cool City pilot projects. The twenty selected projects demonstrate the following principles which form the framework for the Cool Cities initiative. They are based on the best practices of the most competitive communities in the United States and around the world.

- <u>Invest in and build on a strong quality of place.</u> Michigan will support initiatives that make communities more unique, attractive, exciting and welcoming so people will choose to stay in or move to our unique cities.
- Grow our talent. Michigan will support initiatives that provide opportunities to graduates and entrepreneurs in our communities. These initiatives encourage them to stay in our cities and allow us to grow the talent, innovation and creativity these individuals bring. Michigan produces many of the best minds in the world as a result of our schools, corporations and organizations. We need to retain this talent and attract others in order to support and grow our communities.
- <u>Support innovation</u>. We need our communities to nurture the entrepreneurial spirit that produces new businesses, new products and innovation.
- <u>Embrace diversity.</u> Michigan is committed to supporting initiatives that provide new ways for people of different backgrounds, races, ages, sexual orientation and religions to connect and know that their talent and innovation is welcome and embraced by Michigan communities.
- <u>Making new connections.</u> Cool Cities is the catalyst for new connections. It brings people together and facilitates conversations between groups that may not have previously communicated. These connections will provide the collaboration, synergy and momentum needed to bring ideas to fruition and benefit our cities and state.





• Provide Broadband Services To Underserved and Low-Income Regions

Goal: Close the digital divide through access to broadband.

Providing Michigan communities' affordable access to high-speed internet service is a priority for Governor Granholm and her administration. Broadband – high speed internet access to information and customers – is no luxury. It's a necessity to compete in our high-tech new world. Unfortunately, many areas of Michigan still lack this lifeline to our information-driven economy. Michigan cannot afford to have a digital divide where underserved communities lack the infrastructure of the 21st century. Governor Granholm has therefore made it a priority to close the digital divide in the State of Michigan by providing high speed internet service to the entire state by 2007. She has appointed new members to the Michigan Broadband Development Authority (MBDA) to help facilitate investments in broadband infrastructure by providing low-cost loans to service providers. Within the last six months, the MBDA has made several loans to expand broadband service. The loans have expanded service to places like Kalamazoo, Lansing, Grand Rapids, Holland, and Traverse City. The MBDA goal for 2004 is to invest an additional \$15 million in loan requests that when funded will expand and/or improve service in Flint, Midland, Mt. Pleasant, Saginaw, Bay City, Flint, and the Metro Detroit area.

• Support Challenged Cities—Benton Harbor & Flint

Goal: Institute programs and policies to bring economic and social prosperity to challenged cities.

Governor Granholm is dedicated to supporting and developing Michigan's challenged cities. Many of Michigan's most challenged cities face economic trouble and increasing social tension. The Granholm administration is committed to partnering with these cities to spur economic reinvestment.

Benton Harbor.

In June 2003, Governor Granholm upheld her commitment to the people of Benton Harbor by creating a task force to help restore opportunity and hope to the citizens of Benton Harbor by addressing issues of critical importance. The taskforce provided key insights into the community's situation and identified issues where assistance was needed. Results and accomplishments have followed. In June 2004, the City of Benton Harbor



received a \$15.9 million federal HOPE VI grant for development of new housing. Benton Harbor also formed the Citizens for Progressive Change (CPC), to give residents an avenue to be heard. CPC was awarded a 21st century Community Learning Center Grant to increase after-school activities and foster the development of children. In addition, Benton Harbor obtained a Recreation, Arts & Culture Grant (\$325,000) from the Office of Drug Control Policy (ODCP) & the Department of History, Arts and Libraries (HAL) to increase recreational activities.

Education & Youth

- Local Benton Harbor schools showed drastic MEAP score improve between 2003-2004, with 45% improvement in math and 22% in English/Language Arts/Reading. All three 2002 non-AYP schools made AYP in 2003, and two AYP schools were removed from the "high priority" list.
- In July 2003, Governor Granholm announced the start of the Summer Youth Employment Program, which was sponsored by Michigan Works! Over 270 youth were employed during the summer at over 120 locations, including sites at the Herald Palladium, Whirlpool, and Habitat for Humanity.

State Community Services

- To provide better access to services, the Family Independence Agency opened Benton Harbor's first Family Resource Center at Sorter Elementary.
- The Michigan State Police and Citizens for Progressive Change partnered to engage law enforcement and community leaders in dialogue to improve police and community relations during the summer of 2003.
- The Department of Community Health's Childhood Lead Poisoning Project will work with the Benton Harbor community on lead poisoning prevention efforts.

Housing & Economic Development

- The Michigan State Housing Development Authority contributed \$250,000 to rebuild four new homes in the area where the uprising occurred.
- The Office of the Governor is working to support the Habitat for Humanity Jimmy Carter Work Project for 2005 when 30 affordable homes will be constructed in Benton Harbor.

- Berrien County residents received over \$480,000 in Earned Income Tax Credit (EITC) in 2003. This was a result of the Lt. Governor John Cherry's outreach initiative in Benton Harbor beginning in 2004. This effort was awarded a \$50,000 grant from the Health and Human Services program for Benton Harbor area TANF recipients to encourage them to file and receive the Earned Income Tax Credit.
- The Michigan Department of Transportation worked with the Army Corps of Engineers to dredge the outer harbor and navigation channel to permit access for larger boats, boosting commerce and tourism.

Flint

In 2003, Governor Granholm issued the "Granholm Challenge" to a group of Genesee County leaders to gather community members together in an effort to develop a list of priorities that they felt would move the City of Flint and Genesee County forward. This group developed priorities where they requested assistance from the State. With support from this administration, the State of Michigan redirected funds and reprioritized state dollars to Flint, and provided loans, grants, and other forms of assistance. As a result of the Granholm Challenge the community has since started what is called the "Community Challenge Initiative" as an ongoing effort to move Genesee County forward.

State Community Services

• Washington Elementary located in the City of Flint was selected to participate in a pilot initiative to provide comprehensive, targeted human resources to schools that have not made Adequate Yearly Progress. This initiative is designed as an intensive effort to help students and their families by having one-stop shopping for family assistance programs right within the school building. This was the first designated Family Resource Center which now exists in schools throughout Michigan.

Housing & Economic Development

The Michigan Economic Development Corporation has proposed to make a \$500,000 Core Communities Fund grant to the City of Flint to support their efforts to redevelop the Buick City site. These funds would be used for engineering, design, and infrastructure work to make this site ready for redevelopment. This will



jumpstart the nation's "largest industrial brownfield redevelopment project".

- The Michigan State Housing and Development Authority is providing \$150,000 in funds to the Community Foundation of Greater Flint to support grants to non-profits engaged in economic development activities in the area.
- The Michigan State Housing Development Authority will award \$50,000 to the City of Flint for the planning of their downtown Third Street redevelopment area.
- Kettering University is developing a Center for Fuel Cell Systems and Powertrain Integration, focusing on the design, development and manufacturing of stationary and mobile fuel cell systems. The State of Michigan has committed \$500,000 to support this project.

Promote Redevelopment of Our Brownfield Sites

Goal: Utilize Brownfield Single Business Tax (SBT) credits to target and redevelop core cities.

Governor Granholm's administration promotes efforts to streamline brownfield redevelopment and expand Michigan's effort to cleanup these contaminated sites. In February 2004, Governor Granholm announced that Single Business Tax (SBT) credits would be offered through the Michigan Economic Development Corporation (MEDC) under new guidelines to spur brownfield redevelopment in communities across the state. The Michigan Economic Development Corporation will give priority to projects that support "cool cities" redevelopment in downtown and near-downtown areas and the reuse of facilities that enable manufacturers to create or retain jobs.

Governor Granholm announced in February 2004 that Single Business Tax credits offered through the Michigan Economic Development Corporation will help redevelop nine brownfield sites in communities across the state. The projects are the first to be approved under the new program guidelines. The redevelopment will spur more than \$48 million in private investment and create and retain up to 145 jobs. Since June 2000, the program has awarded more than \$213 million in credits that in turn have generated more than \$2.9 billion of private investment in Michigan's older communities and suburbs.

The State of Michigan provides these Single Business Tax (SBT) credits on a case-by-case basis to help with the expense of demolition, environmental cleanup and other remedial actions needed to facilitate



reuse of undesirable properties. Credits are available for up to 10% of eligible investments to a limit of \$30 million. In addition to qualifying for SBT credits, contaminated properties may also qualify for tax increment financing (TIF). This allows projects to capture state and local property and school taxes to pay for cleanup-related costs.

Promote Employer Assisted Housing ("Live Where You Work" Program)

Goal: Assist families and individuals in purchasing a home to live nearer to their workplace.

The Governor and the Michigan State Housing Development Authority (MSHDA) are committed to investing in strategies and programs that bring affordable housing solutions to Michigan's low to moderate income families and individuals. The Land Use Leadership Council report issued by the Governor's request in August 2003 recommended that the Granholm administration create a program that offers incentives in the form of loans and grants to employees who choose to live closer to where The program promotes higher density, healthy, walkable communities where employees will be more accessible to their employer simply because they can walk to work. According to the Council's recommendation, MSHDA launched the Employer Assisted Housing Program in June 2004. The program forms a partnership between MSHDA and employers and assists families and individuals in purchasing a home, with MSHDA matching the employer's cash assistance for homeownership. Currently, the program is conducting a pilot with Sparrow Health Center in Lansing, Michigan. The program not only promotes livable and walkable communities, but it also brings sustainability to employers and employees by drawing businesses back into the urban areas and stimulating economic growth. employers and communities include staff retention and recruitment and revitalized neighborhoods adjacent to employer locations.

Prior to buying a home, employees in the Employer Assisted Housing Program will be given the opportunity to participate in a homeownership education class delivered by local Homeownership Counselors and funded by MSHDA. Employees also receive the help of committed lenders willing to make the home buying experience a smooth process.

• Conduct an Inquiry Into Rising Insurance Rates & End Credit Scoring



Goal:

- 1. Investigate the rising costs of insurance rates and the resulting rate disparities.
- 2. Lower base rates for insurance customers by banning the use of credit scoring.

Investigate the rising costs of insurance rates and the resulting rate disparities.

Since her term in the Attorney General's office, Governor Granholm has always been an aggressive advocate for Michigan consumers. She continues to fight for consumer protection by investigating the rising cost of insurance and the resulting rate disparities across the state. In January 2004 Governor Granholm and Commissioner Linda A. Watters of the Office of Financial and Insurance Services (OFIS) launched an investigation into Michigan's rising home and auto rates. Commissioner Watters issued the first "data call" in 20 years, asking all Michigan home and auto insurers to provide detailed information to justify their rising rates. The results of the data call on rate disparities is currently being analyzed by the Office of Financial and Insurance Services to determine if it meets the legal tests for excessive rates in the state.

Lower base rates for insurance customers by banning the use of credit scoring.

Credit scoring is the practice of using a consumer's credit score, commonly used for mortgage lending and credit card offers, to determine the premiums paid by consumers by offering discounts to the "base rate" based on that score. Since 1999, when credit scoring began to be widely used in Michigan, the base rates for both home and auto insurance have been rising statewide. While certain consumers have benefited from having the discount for a high credit score offset the increase in base rates, others have seen their actual premiums pay skyrocket due to credit information. Studies have found that as many as 75% of credit reports contain inaccuracies that can negatively harm a person's otherwise positive credit score, thereby increasing the insurance premiums they pay. Credit scoring by insurance companies has further been shown to disproportionately impact people in low-income communities, because of a lack of access to credit in these areas. Credit scoring has only served to exacerbate the already high premiums paid by many citizens who happen to live in urban communities.





In April 2004, Governor Granholm and Office of Financial and Insurance Services Commissioner Watters proposed a new state rule to reduce base rates for all insurance customers by banning the use of credit scoring in determining rates for homeowners and auto insurance sold in Michigan. The newly proposed insurance rule would eliminate the use of credit scoring for discounts, resulting in an expected decrease in base rates of between 10 and 45 percent. This action would make Michigan the first

state in recent years to completely ban the use of credit scoring in determining home and auto insurance premiums.